

*The Nippon Road Co., Ltd.*

## Non-Consolidated Balance Sheets

*March 31, 2013 and 2012*

ASSETS	Millions of yen		Thousands of U.S. dollars (Note 4)
	2013	2012	2013
<b>Current Assets:</b>			
Cash and deposits .....	¥13,623	¥18,744	\$144,937
Notes receivable, accounts receivable from completed construction contracts and other .....	50,984	55,795	542,442
Short-term investment securities .....	10,000	3,000	106,394
Merchandise .....	567	658	6,030
Costs of uncompleted construction contracts .....	1,038	728	11,041
Raw materials .....	785	755	8,351
Deferred tax assets .....	1,005	982	10,698
Other .....	6,348	5,513	67,540
Less: allowance for doubtful accounts .....	(177)	(411)	(1,886)
<b>Total current assets</b>	<b>84,173</b>	<b>85,764</b>	<b>895,547</b>
<b>Non-current Assets:</b>			
<b>Tangible Fixed Assets</b>			
Buildings and structures .....	16,899	16,475	179,795
Machinery, equipment, vehicles, tools, furniture and fixtures .....	27,250	25,501	289,925
Land .....	16,060	16,135	170,870
Construction in progress .....	340	560	3,622
Lease assets .....	997	647	10,605
Less: accumulated depreciation .....	(36,225)	(34,966)	(385,416)
<b>Total non-current assets</b>	<b>25,321</b>	<b>24,352</b>	<b>269,401</b>
<b>Intangible Assets:</b>			
Intangible assets .....	319	335	3,392
<b>Investments and Other Assets:</b>			
Investment securities .....	4,472	4,178	47,586
Other .....	8,210	8,110	87,352
Less: allowance for doubtful accounts .....	(573)	(403)	(6,095)
<b>Total assets</b>	<b>¥121,922</b>	<b>¥122,336</b>	<b>\$1,297,183</b>

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## Non-Consolidated Balance Sheets

*March 31, 2013 and 2012*

LIABILITIES AND NET ASSETS	Millions of yen		Thousands of U.S. dollars (Note 4) 2013
	2013	2012	
<b>Current Liabilities:</b>			
Notes payable, accounts payable for construction contracts and other .....	¥31,005	¥33,210	\$329,875
Short-term loans payable .....	340	4,260	3,622
Accrued expenses .....	1,803	1,530	19,179
Income taxes payable .....	2,315	1,551	24,634
Advances received on uncompleted construction contracts .....	1,400	3,747	14,894
Warranty provision for completed construction contracts..	43	48	452
Provision for loss on construction contracts .....	83	196	883
Accrued bonus to directors and statutory auditors .....	32	28	340
Lease obligations .....	187	133	1,992
Other .....	15,890	14,225	169,061
<b>Total current liabilities</b>	<b>53,098</b>	<b>58,928</b>	<b>564,932</b>
<b>Non-current Liabilities:</b>			
Long-term loans payable .....	9,260	6,100	98,522
Employee for retirement benefits .....	1,442	1,932	15,344
Lease obligations .....	474	319	5,043
Assets retirement obligations .....	135	135	1,434
Other .....	162	206	1,731
<b>Total non-current liabilities</b>	<b>11,473</b>	<b>8,692</b>	<b>122,074</b>
<b>Net Assets:</b>			
<b>Shareholders' equity</b>			
Capital stock,			
Authorized: 380,000,000 shares at March 31, 2013			
Issued: 97,616,187 shares at March 31, 2013 .....	12,290	12,290	130,762
Capital surplus .....	14,536	14,536	154,658
Retained earnings:			
Legal reserve .....	3,073	3,073	32,690
Voluntary reserves .....	22,051	22,053	234,606
Unappropriated retained earnings .....	6,664	4,165	70,908
Less: Treasury stock			
9,571,948 shares as at March 31, 2013 .....	(1,593)	(1,570)	(16,955)
<b>Valuation and transaction adjustments</b>			
Valuation difference on available-for-sale securities .....	330	169	3,508
<b>Total net assets</b>	<b>57,351</b>	<b>54,716</b>	<b>610,177</b>
<b>Total liabilities and net assets</b>	<b>¥121,922</b>	<b>¥122,336</b>	<b>\$1,297,183</b>