

*The Nippon Road Co., Ltd.*

## **Non-Consolidated Balance Sheets**

*March 31, 2010 and 2009*

ASSETS	Millions of yen		Thousands of U.S. dollars (Note 3)
	2010	2009	2010
<b>Current Assets:</b>			
Cash and deposits .....	<b>¥12,775</b>	¥15,819	<b>\$137,310</b>
Notes receivable, accounts receivable from completed construction contracts and other .....	<b>50,907</b>	44,556	<b>547,146</b>
Short-term investment securities .....	<b>11,000</b>	3,500	<b>118,229</b>
Merchandise .....	<b>744</b>	831	<b>8,000</b>
Costs of uncompleted construction contracts .....	<b>5,297</b>	10,224	<b>56,935</b>
Raw materials .....	<b>595</b>	488	<b>6,390</b>
Deferred tax assets .....	<b>1,227</b>	954	<b>13,182</b>
Other .....	<b>5,828</b>	5,970	<b>62,642</b>
Less: allowance for doubtful accounts .....	<b>(234)</b>	(369)	<b>(2,515)</b>
<b>Total current assets</b>	<b>88,139</b>	81,973	<b>947,319</b>
<b>Non-current Assets:</b>			
<b>Tangible Fixed Assets</b>			
Buildings and structures .....	<b>16,562</b>	16,381	<b>178,011</b>
Machinery, equipment, vehicles, tools, furniture and fixtures .....	<b>24,953</b>	24,473	<b>268,200</b>
Land .....	<b>16,133</b>	16,372	<b>173,398</b>
Construction in progress .....	<b>175</b>	170	<b>1,876</b>
Lease assets .....	<b>252</b>	196	<b>2,714</b>
Less: accumulated depreciation .....	<b>(33,562)</b>	(32,520)	<b>(360,726)</b>
<b>Total non-current assets</b>	<b>24,513</b>	25,072	<b>263,473</b>
<b>Intangible Assets:</b>			
Intangible assets .....	<b>302</b>	318	<b>3,249</b>
<b>Investments and Other Assets:</b>			
Investment securities .....	<b>4,603</b>	4,476	<b>49,469</b>
Other .....	<b>10,546</b>	10,172	<b>113,344</b>
Less: allowance for doubtful accounts .....	<b>(2,306)</b>	(1,862)	<b>(24,785)</b>
<b>Total non-current assets</b>	<b>12,843</b>	12,786	<b>138,028</b>
<b>Total assets</b>	<b>¥125,797</b>	¥120,149	<b>\$1,352,069</b>

*The Nippon Road Co., Ltd.*

## Non-Consolidated Balance Sheets

*March 31, 2010 and 2009*

LIABILITIES AND NET ASSETS	Millions of yen		Thousands of U.S. dollars (Note 3) <b>2010</b>
	<b>2010</b>	<b>2009</b>	
<b>Current Liabilities:</b>			
Notes payable, accounts payable for construction contracts and other .....	<b>¥35,179</b>	¥33,629	<b>\$378,104</b>
Short-term loans payable .....	<b>1,334</b>	2,335	<b>14,344</b>
Accrued expenses .....	<b>1,903</b>	1,671	<b>20,456</b>
Income taxes payable .....	<b>2,977</b>	237	<b>31,992</b>
Advances received on uncompleted construction contracts .....	<b>4,138</b>	5,757	<b>44,474</b>
Warranty provision for completed construction contracts..	<b>39</b>	41	<b>415</b>
Provision for loss on construction contracts .....	<b>8</b>	91	<b>83</b>
Accrued bonus to directors and statutory auditors .....	<b>35</b>	25	<b>376</b>
Lease obligations .....	<b>50</b>	39	<b>540</b>
Other .....	<b>12,848</b>	12,348	<b>138,095</b>
<b>Total current liabilities</b>	<b>58,511</b>	<b>56,173</b>	<b>628,879</b>
<b>Non-current Liabilities:</b>			
Long-term loans payable .....	<b>12,199</b>	11,834	<b>131,120</b>
Employee for retirement benefits .....	<b>2,085</b>	2,106	<b>22,406</b>
Lease obligations .....	<b>149</b>	147	<b>1,599</b>
Other .....	<b>236</b>	233	<b>2,538</b>
<b>Total non-current liabilities</b>	<b>14,669</b>	<b>14,320</b>	<b>157,663</b>
<b>Net Assets:</b>			
<b>Shareholders' equity</b>			
Capital stock,			
Authorized: 380,000,000 shares at March 31, 2010			
Issued: 97,616,187 shares at March 31, 2010 .....	<b>12,290</b>	12,290	<b>132,097</b>
Capital surplus .....	<b>14,536</b>	14,536	<b>156,237</b>
Retained earnings:			
Legal reserve .....	<b>3,073</b>	3,073	<b>33,024</b>
Voluntary reserves .....	<b>22,003</b>	18,005	<b>236,486</b>
Unappropriated retained earnings .....	<b>1,858</b>	2,900	<b>19,968</b>
Less: Treasury stock			
9,484,368 shares as at March 31, 2010 .....	<b>(1,566)</b>	(1,563)	<b>(16,836)</b>
<b>Valuation and transaction adjustments</b>			
Valuation difference on available-for-sale securities .....	<b>423</b>	415	<b>4,551</b>
<b>Total net assets</b>	<b>52,617</b>	<b>49,656</b>	<b>565,527</b>
<b>Total liabilities and net assets</b>	<b>¥125,797</b>	<b>¥120,149</b>	<b>\$1,352,069</b>