

*The Nippon Road Co., Ltd. and its Consolidated Subsidiaries*

## **Consolidated Balance Sheets**

*March 31, 2009 and 2008*

### **ASSETS**

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2009	2008	2009
<b>Current Assets:</b>			
Cash and deposits (Note 7) .....	<b>¥18,116</b>	¥20,830	<b>\$184,370</b>
Notes receivable, accounts receivable from completed construction contracts and other .....	<b>47,918</b>	53,837	<b>487,668</b>
Lease receivables and investment assets (Note 8) .....	<b>4,139</b>	-	<b>42,125</b>
Short-term investment securities .....	<b>3,500</b>	-	<b>35,620</b>
Merchandise .....	<b>2,550</b>	-	<b>25,955</b>
Costs of uncompleted construction contracts .....	<b>10,367</b>	9,942	<b>105,505</b>
Other inventories .....	-	3,669	-
Raw materials .....	<b>535</b>	-	<b>5,440</b>
Deferred tax assets (Note 12) .....	<b>1,012</b>	1,293	<b>10,300</b>
Other .....	<b>3,339</b>	3,663	<b>33,985</b>
Less: allowance for doubtful accounts .....	<b>(415)</b>	(219)	<b>(4,225)</b>
<b>Total current assets</b>	<b>91,061</b>	93,015	<b>926,743</b>
<b>Non-current Assets:</b>			
<b>Tangible Fixed Assets:</b>			
Buildings and structures .....	<b>16,474</b>	16,300	<b>167,660</b>
Machinery, equipment, vehicle, tools, furniture and fixtures .....	<b>29,765</b>	29,912	<b>302,924</b>
Leased assets .....	<b>5,618</b>	14,208	<b>57,173</b>
Land .....	<b>16,413</b>	16,727	<b>167,034</b>
Construction in progress .....	<b>170</b>	66	<b>1,733</b>
Less: accumulated depreciation .....	<b>(40,297)</b>	(44,074)	<b>(410,112)</b>
<b>Total non-current assets</b>	<b>28,143</b>	33,139	<b>286,412</b>
<b>Intangible Assets:</b>			
Intangible assets .....	<b>353</b>	445	<b>3,598</b>
<b>Investments and Other Assets:</b>			
Investment securities (Notes 4 (1), 4 (2), 9) .....	<b>3,914</b>	5,344	<b>39,835</b>
Other (Note 4 (2)) .....	<b>2,685</b>	3,354	<b>27,322</b>
Less: allowance for doubtful accounts .....	<b>(1,667)</b>	(1,778)	<b>(16,972)</b>
Deferred tax assets (Note 12) .....	<b>508</b>	198	<b>5,165</b>
<b>Total assets</b>	<b>¥124,997</b>	¥133,717	<b>\$1,272,103</b>

See accompanying notes to consolidated financial statements.

*The Nippon Road Co., Ltd. and its Consolidated Subsidiaries*

## **Consolidated Balance Sheets**

*March 31, 2009 and 2008*

<b>LIABILITIES AND NET ASSETS</b>	Millions of yen		Thousands of U.S. dollars (Note 3) <b>2009</b>
	<b>2009</b>	<b>2008</b>	
<b>Current Liabilities:</b>			
Notes payable, accounts payable for construction contracts and other .....	<b>¥37,061</b>	¥44,202	<b>\$377,170</b>
Short-term loans payable (Note 18) .....	<b>2,410</b>	1,247	<b>24,528</b>
Accounts payable – other .....	<b>11,446</b>	11,905	<b>116,483</b>
Accrued expenses .....	<b>1,753</b>	1,725	<b>17,839</b>
Income taxes payable .....	<b>286</b>	685	<b>2,909</b>
Advances received on uncompleted construction contracts .....	<b>5,815</b>	5,338	<b>59,184</b>
Warranty provision for completed construction contracts .....	<b>41</b>	61	<b>415</b>
Provision for loss on construction contracts .....	<b>91</b>	74	<b>926</b>
Accrued bonus to directors and statutory auditors .....	<b>32</b>	9	<b>323</b>
Other (Note 12) .....	<b>1,212</b>	1,300	<b>12,341</b>
<b>Total current liabilities</b>	<b>60,147</b>	66,546	<b>612,118</b>
<b>Non-current Liabilities:</b>			
Long-term loans payable (Note 18) .....	<b>11,834</b>	13,470	<b>120,438</b>
Employee retirement benefits (Note 11) .....	<b>2,117</b>	2,241	<b>21,546</b>
Other .....	<b>178</b>	228	<b>1,813</b>
<b>Total non-current liabilities</b>	<b>14,129</b>	15,939	<b>143,797</b>
<b>Net Assets:</b>			
<b>Shareholders' equity</b>			
Capital stock, Authorized: 380,000,000 shares at March 31, 2009			
Issued: 97,616,187 shares at March 31, 2009 .....	<b>12,290</b>	12,290	<b>125,079</b>
Capital surplus .....	<b>14,536</b>	14,520	<b>147,937</b>
Retained earnings (Note 17) .....	<b>25,039</b>	23,714	<b>254,825</b>
Less: treasury stock 9,468,581 shares as at March 31, 2009 .....	(1,563)	(563)	(15,906)
<b>Valuation and translation adjustments</b>			
Valuation difference on available-for-sale securities .....	<b>415</b>	1,114	<b>4,225</b>
Foreign currency translation adjustments .....	(68)	81	(700)
<b>Minority interests in consolidated subsidiaries</b> .....	<b>72</b>	76	<b>728</b>
<b>Total net assets</b>	<b>50,721</b>	51,232	<b>516,188</b>
<b>Total liabilities and net assets</b>	<b>¥124,997</b>	¥133,717	<b>\$1,272,103</b>

See accompanying notes to consolidated financial statements.